City of Kenora Overall Staffing Complement Analysis 2006 - 2014

	2006	2008	2010	2012	2014
Full Time Staff					
General Government	31	26	25	27	31
Protection	61	62	13	13	13
Operations	74	72	72	83	66
LOWDC	-	2000 200	2	4	_
Social & Family	11	11	4	=	-
Recreation & Cultural	28	28	28	30	29
Property & Planning					20
KMTS	32	15	=	5	-
Combined Complement	237	199	144	157	159
•					
% Change from Previous Year	-1.7%	-16.0%	-37.9%	9.0%	1.9%
					2100
% Change from 2005	-1.7%	-17.4%	-40.2%	-34.9%	<u>-34.0%</u>
	-1.7%	-17.4%	-40.2%	-34.9%	-34.0%
Part Time / Seasonal / Volunteers / Contracts	-1.7%	-17.4%	-40.2%	-34,9%	-34.0%
Part Time / Seasonal / Volunteers / Contracts General Government		_	_	-	-
Part Time / Seasonal / Volunteers / Contracts General Government Protection	- 58	- 62	- 50	- 50	- 50
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations		_	- 50 8	-	-
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC	- 58 4	- 62 8	- 50 8 6	50 7	- 50
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations	- 58	- 62 8 -	50 8 6 13	50 7	- 50 7 -
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC Social & Family Recreation & Cultural	- 58 4 - 12	- 62 8	- 50 8 6	50 7	50 7
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC Social & Family	- 58 4 - 12	- 62 8 -	50 8 6 13	50 7	- 50 7 -
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC Social & Family Recreation & Cultural Property & Planning KMTS	58 4 - 12 41	- 62 8 - 10 41	50 8 6 13 41	- 50 7 - - 42	50 7 - 33 2
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC Social & Family Recreation & Cultural Property & Planning	- 58 4 - 12 41	- 62 8 -	50 8 6 13 41	50 7	50 7 - - 33
Part Time / Seasonal / Volunteers / Contracts General Government Protection Operations LOWDC Social & Family Recreation & Cultural Property & Planning KMTS	58 4 - 12 41	- 62 8 - 10 41	50 8 6 13 41	- 50 7 - - 42	50 7 - - 33 2

#### City of Kenora Staffing Complement Analysis General Government 2006 - 2014

	2006	2008	2010	2012	2014
City Hall					
Non-Union	16	14	13	15	15
Union					
CUPE					
Full Time	15	12	12	10	14
Part Time				2	1
Contract					1
Combined Complement	31	26	25	27	31
% Change from Previous Year	-3.1%	-10.3%	-3.8%	0.0%	3.3%
% Change from 2005	-3.1%	-18.8%	-21.9%	-15.6%	-3.1%

City of Kenora Staffing Complement Analysis Protection 2006 - 2014

	2006	2008	2010	2012	2014
Fire					
Non-Union	1	2	1	1	1
Union					
KPFFA	12	12	12	12	12
Volunteers	45	45	50	50	50
	58	59	63	63	63
Police					
Non-Union	2	2	-	-	_
Union					
KPA					
Full Time	46	46	-	-	=
Part Time	13	17	=	<b>-</b> 0	-
	61	65	-	<b>=</b> 0	
Combined Complement	119	124	63	63	63
% Change from Previous Year	-11.9%	-0.8%	0.0%	0.0%	0.0%
% Change from 2005	-11.9%	-8.1%	-53.3%	-53.3%	-53.3%

City of Kenora Staffing Complement Analysis Operations 2006 - 2014

	2006	2008	2010	2012	2014
	2000	2008	2010	2012	2014
Operations					
Non-Union	14	14	13	13	9
Union			10.00		
CUPE					
Full Time	52	50	51	62	53
Part Time	1	2	2	2	2
Seasonal	=	3	3	3	5
IBEW	4	4	4	4	4
Contract	1	1	1	-	_
	72	74	74	84	73
Cemetery					
Non-Union	1	1	1	1	
Union					
CUPE					
Full Time	3	3	3	3	
Seasonal	2	2	2	2	
	6	6	6	6	-
Combined Complement	78	80	80	90	73
% Change from Previous Year	-6.0%	3.9%	-1.2%	3.4%	2.8%
% Change from 2005	-6.0%	-3.6%	-3.6%	8.4%	-12.0%

## City of Kenora Staffing Complement Analysis Social & Family 2006 - 2014

	2006	2008	2010	2012	2014
	2000	2008	2010	2012	2014
Ontario Works					
Non-Union	1		-	_	_
Union					
CUPE	7	7	-	=	=
Contract	1	_	-	-	_
	9	7	20	_	2
Day Care					
Union					
CUPE					
Full Time	3	4	4	2	_
Students		•	919	2	2
Part Time	11	10	13	-	-
	14	14	17	-	<u> </u>
Combined Complement	23	21	17	-	-
% Change from Previous Year	21.1%	-4.5%	21.4%	-100.0%	0.0%
% Change from 2005	21.1%	10.5%	-10.5%	-100.0%	-100.0%

City of Kenora Staffing Complement Analysis Recreation & Cultural 2006 - 2014

	2006	2000	2010	2012	
	2006	2008	2010	2012	2014
Recreation Centre					
Non-Union	2	2	2	2	1
Union					
CUPE					
Full Time	17	17	17	19	19
Part Time	9	10	10	12	8
Students (Year Round)	27	24	24	24	19
Contract	2	1	-	-	-
-	57	54	53	57	47
Museum					
Non-Union	3	3	3	3	3
Library					
Non-Union	2	2	2	1	1
Union					
CUPE					
Full Time	4	4	4	5	5
Part Time	3	2	2	1	1
Students (Year Round)		4	5	5	5
	9	12	13	12	12
Combined Complement	69	69	69	72	62
% Change from Previous Year	0.0%	-4.2%	-1.4%	4.3%	-1.6%
% Change from 2005	0.0%	0.0%	0.0%	4.3%	-10.1%
			0.0.0		10.170

### City of Kenora Staffing Complement Analysis Property & Planning 2012 - 2014

	2012	2013	2014
Property & Planning			
Non-Union		9	9
Union			
CUPE			
Full Time		11	11
Seasonal		2	2
Contract			
Combined Complement		22	22
% Change from Previous Year		100.0%	100.0%
% Change from 2005		100.0%	100.0%

# City of Kenora Staffing Complement Analysis **LOWDC** 2006 - 2014

	2006	2008	2010	2012	2014
			_310		2011
LOWDC					
Non-Union			2	2	
Union					
CUPE					
Full Time			-	2	_
Seasonal			1		
Contract			5		
Combined Complement		=	8	4	-
% Change from Previous Year				0.0%	0.0%
% Change from 2005				-50.0%	-100.0%

#### City of Kenora Staffing Complement Analysis KMTS 2004 - 2008

	2004	2005	2006	2007	2008
KMTS					
Non-Union	10	11	12	12	-
Union					
IBEW	19	20	20	20	-
Contract	1		1	3	_
Combined Complement	30	31	33	35	-
% Change from Previous Year		3.3%	6.5%	6.1%	-100.0%
% Change from Initial Year		3.3%	10.0%	16.7%	-100.0%